

PRIORITY AREA 1: GLENDORA, SAN DIMAS, AND LA VERNE

IMPLEMENTATION GRANT PROJECT – HOMELESS INITIATIVE

PROJECT DESCRIPTION

Glendora, San Dimas, and La Verne are partnering on a project to increase the supply of housing and reduce the length of time people are homeless in our cities by: 1) hiring a **Homeless Liaison** to address the following tasks: a) piloting a **motel voucher program** and **rapid re-housing program** to provide an immediate increase in interim housing, and d) **outreach to landlords** to identify those willing to rent to homeless individuals in order to increase the housing supply for homeless.

This project supports the goals of each of our city's homelessness plans, which include goals to improve coordination, increase use of CES, and explore opportunities to increase affordable housing, and addresses County goals B3, B7, E6, and E7. The project was chosen because it meets the immediate housing needs of those who are homeless in our local area.

REQUEST

Funds will be used to: 1) Contract a Homelessness Liaison through an external provider who will serve all 3 cities, 2) Pilot a motel voucher program 3) we will work on outreaching to landlords and other sources to connect to longer-term housing in our local area, and 3) implement a local rapid re-housing program

READINESS

Since the completion of their homeless plans, Glendora, San Dimas, and La Verne have been steadily moving forward on plan activities. Glendora has identified a CES Access Site location, San Dimas has created a Resource Guide that serves as a first step in increasing coordination, and La Verne has approved a resolution in support of the Everyone In Campaign to show commitment to collaboration.

Each city has participated in many calls with cities in the San Gabriel Valley to discuss ways they can partner to address homelessness; the proposed project is a result of these conversations.

La Verne City Hall staff and Police Department staff have worked closely with Tri-City Mental Health, particularly the Intensive Outreach and Engagement Team, as well as the Community Navigators, to coordinate outreach, complete CES intake, and provide homeless individuals with referrals to appropriate resources.

Glendora has hosted 2 meetings with local organizations serving those who are homeless, as well as with the Glendora Ministerial Organization, who has committed to helping identify 5 homes for rapid re-housing.

San Dimas hosted a Homeless Summit in Aug. 2018; created a homeless resource guide; and have met with the local Sheriff department to work on distributing the resource guide to homeless individuals and the local schools; these meetings lay the groundwork for Regional Working Group meetings.

LEVERAGE

Office space for the Homeless Liaison will be leveraged in Glendora at the Senior Center, in San Dimas at City Hall, and in La Verne within the Community Services Department at City Hall. Further, Glendora has secured a commitment from Shepherd's Pantry to provide space for a CES Access Site.

Glendora has dedicated 0.2 FTE of the Human Services Superintendent to provide project oversight and assist with implementation, and 2 hours/week each of the City Manager and Community Services Director to provide oversight. San Dimas has dedicated 2 hours/week each of an Administrative Analyst, City Manager, and Assistant City Manager to provide project oversight and assist with implementation. La Verne has dedicated 1.8 hours/week each of a City Manager and Community Development Director, and 3.6 hours/week of an Assistant Planner to provide project oversight and assist with all Homeless Plan Implementation activities, including those in this proposal and other proposals.

LAND USE/DEVELOPMENT

POLICY CHANGE

The proposed project is not designed to affect city-level policy change in the Cities of Glendora, San Dimas, or La Verne. However, the project is designed to change the way housing and services for the homeless within the cities are provided. The proposed project creates a full-time position in a Homeless Liaison that will help identify new motels that are willing to participate in this Pilot Motel Voucher Program. This person will also work on coordinating the Rapid Re-Housing Pilot that will bring individuals together and encourage collaboration. This change has the potential to be highly impactful for those who are homeless in our cities, as connection to these potential housing resources will reduce the amount of time they are homeless and increase their ability to identify and access permanent housing.

HOUSING DEVELOPMENT

The cities have not identified a city-owned or controlled property for this project. The Homeless Liaison will support the RRH component, by working with Glendora Ministerial Association to identify up to 5 homes that can be used for RRH.

The key product of this project is to provide the cities with a full-time Homeless Liaison to be tasked with researching motels to provide short-term housing for our local homeless individuals and/or families; coordinate the RRH program; and research new opportunities with landlords to increase housing options for the homeless locally.

WORK PLAN

PROJECT GOALS

The overarching goal is to increase the availability of housing options for the homeless in Glendora, San Dimas and La Verne to reduce street homelessness and reduce the length of time households are homeless. Specific goals to be accomplished include:

- 1) Decrease the number of people who are unsheltered in San Dimas, La Verne and Glendora by providing interim shelter in the form of motel vouchers and permanent housing through rapid re-housing vouchers
- 2) Increase the number of available, affordable rentals in San Dimas, La Verne and Glendora by outreaching to and identifying landlords willing to rent to formerly homeless households

TIMELINE

The timeline is as follows (key milestones are bolded):

Month(s)	Task(s)
1-2	Contract with external organization for Homeless Liaison ; identify motels willing to accept vouchers
3	Liaison outreaches to local landlords and other housing resources to invite to a Working Group to discuss local housing options.
4	Host first Working Group meeting
By mo. 6	Evaluate Motel Voucher Program
12	City Management reviews and requests additional information as needed
15	Homeless Liaison shares update with city councils
By mo. 18	Evaluate RRH Program and Motel Voucher Program
12	Host Working Group 2
3-18	Provide shelter through motel vouchers; Liaison participating outreaches to landlords to encourage renting to formerly homeless households

LONG-TERM OUTCOME/VISION

The project has been designed to make a difference for those who are homeless during the project period, as well as to lay the groundwork for long-term efforts to increase the availability of affordable housing in Glendora, San Dimas, and La Verne.

The motel voucher program is a pilot, and, if successful (as measured in the number of households who transition to longer-term interim or permanent housing), San Dimas will consider using San Dimas Housing Authority funds to provide motel vouchers beyond the project period.

The Homeless Liaison will provide support to the local resources to locate landlords willing to rent to homeless households.

CITY IMPLEMENTATION TEAM

The lead for Glendora will be the Human Services Superintendent, who oversees the Human Services Department, including oversight of the La Fetra Center and budgeting and administration of grants. The lead for San Dimas will be the Administrative Analyst for Community Development, who oversees long-range planning and the City's housing division. The lead for La Verne will be the Assistant Planner, who assists with current and long-range planning efforts and oversees implementation of the City's Homelessness Plan.

These City leads will provide joint oversight for the Homeless Liaison, who will oversee the motel voucher program within their respective cities. These staff members will also work together with the Liaison to complete project reports and provide updates to city management.

Key departments involved in the project include: for San Dimas, the Housing Authority, Administration, and Community Development; for Glendora, the Human Services and Public Works Departments and Library; and for La Verne, Community Development, Community Services, and Police Departments.

PARTNERSHIPS

The project includes collaborative efforts between city staff and organizations providing services for those who are homeless in San Dimas, La Verne, and Glendora.

Organizations to be engaged include: East San Gabriel Valley Coalition for the Homeless, LA Regional Foodbank, Glendora Welfare Association, Glendora Ministerial Association, Glendora Church Homes, YWCA, Shepherd's Pantry, Housing Rights Center, La Fetra Center, Good Shepherd Church, Mercy's Gate, First Christian Church, United Methodist Church, David & Margaret Youth and Family Services, Bonita USD, Haynes Education Center, Sowing Seeds for Life, Inland Valley Hope Partners, Tri-City Mental Health, and St. Vincent de Paul. While the cities have relationships with these organizations, they have not been formally engaged for this project.

The cities will continue to work with the San Gabriel Valley Council of Governments, participating in SGVCOG meetings and calls. Lastly, the cities have engaged with Union Station Homeless Services, the CES lead for SPA 3, to support city connection to CES.