



Goal 1: Better Understand the Needs of San Dimas' Homeless Population

Homeless Initiative Strategy Link(s): A1, A5, B3

Action 1a

Provide ongoing education to City staff, local businesses, faith-based organizations, and the general public on homelessness and local efforts to address it, in particular around Prevention and Rapid Re-Housing (*A1: Homeless Prevention Program for Families, A5: Homeless Prevention Program for Individuals, B3: Expand Rapid Re-Housing*)

Measurement: Summary report on education efforts

Ownership: Community Development Department

Leveraged City Resources: Staff time

Associated Policy Changes: No associated policy changes

Timeline: 6 months, ongoing

Action 1b

Examine the connection between people experiencing homelessness and their families, and challenges for reunification

Measurement: Summary report on issue

Ownership: Community Development Department

Leveraged City Resources: Staff time

Associated Policy Changes: No associated policy changes

Timeline: 6 months

Action 1c

Encourage City staff and residents to participate in the Los Angeles Homeless Services Authority's (LAHSA) annual homeless count

Measurement:	Confirm there is adequate participation to conduct reliable count
Ownership:	Community Development Department
Leveraged City Resources:	Staff time, a meeting space
Associated Policy Changes:	No associated policy changes
Timeline:	7 months (the next annual homeless count is in January 2019)

Action 1d

Organize a technical advisory committee, including representatives from the LASD, faith-based organizations, homeless services providers, and City staff, to meet quarterly and review the status of the Plan's implementation. The committee should be prepared to report on qualitative data, e.g. description of police encounters with individuals experiencing homelessness and referrals made, as well as any available quantitative data.

Measurement:	Agenda/minutes from first meeting; ongoing summary reports to City Council or Community Development Department
Ownership:	City Council or Community Development Department
Leveraged City Resources:	Staff time; use of City facility for meetings
Associated Policy Changes:	City Council or Community Development Department authorize committee
Timeline:	3 months, ongoing



Goal 2: Ensure All People Experiencing Homelessness in San Dimas Are Entered Into Regional Coordinated Entry System (CES)

Homeless Initiative Strategy Link(s): E6, E7

Action 2a

Increase coordination among City departments as well as regional outreach partners and CES and ensure City staff are educated and trained in using the County Web-Based Communication Platform for outreach requests (*E6: Countywide Outreach System, E7: Strengthen the Coordinated Entry System*)

Measurement:	All individuals experiencing homelessness in San Dimas should be entered into CES
Ownership:	Community Development Department and LASD
Leveraged City Resources:	Staff time
Associated Policy Changes:	No associated policy changes
Timeline:	6 months

Action 2b

Identify City representative to participate in regional case conferencing meetings organized by SPA 3 CES lead (*E7: Strengthen the Coordinated Entry System*)

Measurement:	Report from identified individual on results of attending case conferencing meetings
Ownership:	Community Development Department
Leveraged City Resources:	Staff time
Associated Policy Changes:	No associated policy changes
Timeline:	3 months



Goal 3: Expand and Improve Immediate Housing Solutions

Homeless Initiative Strategy Link(s): B3, B7

Action 3a

Explore opportunities to fund bridge housing or emergency shelter in conjunction with current hotel/motel voucher program operated by service partners (*B7:Interim/Bridge Housing for Those Exiting Institutions*)

Measurement:	Summary report on the issue
Ownership:	Community Development Department
Leveraged City Resources:	Staff time
Associated Policy Changes:	No associated policy changes
Timeline:	6 months

Action 3b

Work with partnering cities and churches to improve rotational shelter operations and ensure that it leads to housing through CES

Measurement:	Summary report on the issue
Ownership:	Community Development Department
Leveraged City Resources:	Staff time
Associated Policy Changes:	No associated policy changes
Timeline:	6 months

Action 3c

Engage local landlords and faith-based organizations to identify potential rental units

- Consider partnering with neighboring cities to expand landlord recruitment effort

Measurement:	Summary report on the issue
Ownership:	Community Development Department
Leveraged City Resources:	Staff time
Associated Policy Changes:	No associated policy changes
Timeline:	6 months

Action 3d

Ensure local homeless services providers and City staff understand LA County Rapid Re-housing program and how people experiencing homelessness can access it via referral to CES
(B3: *Expand Rapid Re-Housing*)

Measurement:	Summary report on the issue
Ownership:	Community Development Department
Leveraged City Resources:	Staff time
Associated Policy Changes:	No associated policy changes
Timeline:	6 months



Goal 4: Expand Opportunities for Employment and Workforce Development

Homeless Initiative Strategy Link(s): C2, C4

Action 4a

Explore partnering with local businesses, faith-based organizations, and local Social Enterprise Organizations to increase employment opportunities for homeless and low-income residents (*C2: Increase Employment for Homeless Individuals by Social Enterprise*)

- Consider partnering with neighboring cities to approach local businesses and chambers of commerce

Measurement:	Research other City employment models and make recommendation to City Council
Ownership:	Community Development Department
Leveraged City Resources:	Explore potential funding sources for incentive payments to businesses
Associated Policy Changes:	No associated policy changes
Timeline:	1 year

Action 4b

Ensure community partners are educated on County programs that provide SSI/SSDI/Veterans benefits advocacy and understand the referral process (*C4: Countywide Supplemental Security/Social Security Disability Income and Veterans Benefits Advocacy*)

Measurement:	Distribute information on programs to community partners
Ownership:	Community Development Department
Leveraged City Resources:	Staff time
Associated Policy Changes:	No associated policy changes
Timeline:	6 months



Goal 5: Explore Options for Preservation of Existing Affordable Housing

Homeless Initiative Strategy Link(s): None

Action 5a

Continue to engage with County CEO Office and Community Development Commission to identify funds for rehabilitation and preservation of existing affordable housing stock, in particular:

- Maintain/expand rental assistance program at Charter Oaks
- Develop plan for preserving 34 affordable housing units at Sunnyside Apartments
- Monte Vista Place – explore strategies to make these rental units more affordable
- Explore conversion of recently purchased 123 Monte Vista Avenue property to affordable rental housing
- Monitor Avalon compliance with existing affordability covenants

Measurement:	<ul style="list-style-type: none"> • Delivery of plan to City Council • Summary report to City Council
Ownership:	Community Development Department
Leveraged City Resources:	Potential funding for expanded rental assistance program
Associated Policy Changes:	No associated policy changes
Timeline:	2 years